

County Council

14 February 2017

Schedule of Business

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OXFORDSHIRE COUNTY COUNCIL – 14 FEBRUARY 2017

SCHEDULE OF BUSINESS

AGENDA ITEM	PAGE NO.	MAXIMUM DURATION	APPROX START TIME TIME LIMIT PER DEBATE	SUBJECT	PROPOSALS (M = Motion; SEC = Seconder; Am = Amendment S = Statement; Q = Question; REC = Recommendation to be determined)
1.	1		10:00	Minutes Minutes of the Meeting held on 13 December 2016 (CC1).	
2.	1			Apologies for Absence	
3.	1			Declarations of Interests	
4.	2			Official Communications The Chairman reports as follows: <ul style="list-style-type: none"> • Former Honorary Alderman David Buckle; 	S Hudspeth, Harris, Brighthouse, Johnston, Purse

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5.	2			Appointments	- See Agenda
6.	2			Petitions and Public Address	<u>Public Address</u> Mrs Rachel Scott-Hunter on behalf of adults with Learning Disabilities regarding Daytime Support; Mr Ted Cooper, Witney Resident regarding Daytime Support; Maggie Swaine, Chair of the October Club Management Committee regarding Daytime Support;
7.	2	10 mins	10.30	Pay Policy Statement - Report of the Remuneration Committee	(M) Hudspeth (SEC) Webber S Pressel

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8.	2	15 mins	10.40	Appointment of the Chief Executive	(M) Hudspeth (SEC) Rose S Harris S Christie S Fawcett
9.	2	See below for details	10.55	Service & Resource Planning - 2017/18 – 2020/21 Members are asked to note the Leader's proposed Alterations attached to the Schedule of Business. ** Members are referred to the Additional Papers pack.	(M)Hudspeth* (SEC) Stratford (AM)Brighthouse** (SEC) Hards (AM)Webber (SEC) Fawcett (AM)Williams** (SEC) Coates * See agenda ** See additional papers for timings and speakers please see below

Debate on Item 9 - Service and Resource Planning 2017/18 – 2020/21

Budget	Order of Debate	Speakers	Time limits	Start Time
Cabinet Motion	Introduction	(M) Hudspeth (SEC) Stratford	10 mins 5 mins	10.55 am 15 mins
Labour Amendment	Introduction	(AM) Brighthouse (SEC) Hards	10 mins 5 mins	30 mins
	Debate on Labour Amendment only	Price G Sanders Curran Christie Azad Tanner Phillips Hibbert-Biles Tilley Stratford Handley Mills Howson Smith Fawcett Fooks Williams	1hr 25 mins	1hr 55 mins
	Right of reply on Labour Amendment/	Brighthouse Hudspeth	5 mins 5 mins	2hrs 5 mins Break for Lunch 1 pm for 45 mins

	Vote			lunch
Liberal Democrat Amendment	Introduction	(AM) Webber (SEC) Fawcett	10 mins 5 mins	1.45 pm 2 hrs 20 mins
	Debate on Liberal Democrat Amendment only	Godden Fooks Smith Purse Hannaby Johnston Rooke Howson Atkins Stratford Nimmo Smith Mathew Mills Tanner Lygo Hards Williams	1hr 25 mins	3 hrs 45 mins
	Right of reply on Labour Amendment/ Vote	Webber Hudspeth	5 mins 5 mins	3 hrs 55 mins
Green Amendment	Introduction	(AM) Williams (SEC) Coates	10 mins 5 mins	4 hrs 10 mins

	Debate on Green Amendment only	Stratford Carter Mills Tanner Cherry J Sanders Brighthouse Webber Johnston Smith Purse	55 mins	5hrs 5 mins
	Right of reply on Green Amendment/ Vote	Williams Hudspeth	5 mins 5 mins	5 hrs 15 mins
Substantive Motion	Debate on Substantive Motion	Stratford Heathcoat Tilley Carter Nimmo Smith Lindsay-Gale Harrod Hibbert-Biles Mathew Mills Harris Hards Christie Cherry Dhesi Brighthouse	2 hrs 35 mins	7 hrs 50 mins

		Price Tanner Beal Atkins Godden Fooks Howson Webber Fawcett Smith Purse Johnston Hannaby Rooke Williams		
	Right of reply on substantive motion/ Vote	Hudspeth	5 mins	7hrs 55 mins
		Close of Meeting 7.30 pm		

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Date: 13 February 2017

**Corporate Services
County Hall
New Road
Oxford OX1 1ND**

**Deborah Miller
Law & Governance
Democratic Services**

Dear Councillor

Alteration to Cabinet Budget Proposals by the Leader, Council Procedure Rules 15.7.1

In light of the Alteration proposed by the Leader of the Council (attached as Supplementary Section 1.1 and set out in Amended Section 4.2.2) and subject to the consent of Council, I enclose the following papers showing the necessary amendments to the annexes in relation to item 9 – Service & Resource Planning 2017/18:

Amended section 4.1 – Medium Term Financial Plan (MTFP) 2017/18 – 2020/21

Amended section 4.2 – Variations to the MTFP

Amended section 4.2.2 – Changes to the budget proposals since the Council papers were issued

Amended section 4.4 – Detailed revenue budget 2017/18

Paper copies will be provided to all Members on the morning of the meeting.

Yours faithfully

Deborah Miller
Committee Officer
For and on behalf of Nick Graham
Director of Law & Governance & Monitoring Officer

Direct line: 01865 5384

Email: Deborah.miller@oxfordshire.gov.uk

www.oxfordshire.gov.uk

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SERVICE & RESOURCE PLANNING

2017/18 to 2020/21

Supplementary Overview by the Leader of the Council

Alterations to Budget Proposals

1. My overview report (Section 1) set out the changes to the budget proposals from those set out in the Cabinet report in January 2017. The further change we are now recommending is set out in the amended section 4.2.2 attached and detailed below:
 - (a) Add £150k to Area Stewardship funding and reduce the contribution to contingency by £150k.
2. Therefore we now propose that £750k is put into balances and contingency in 2017/18 so that consideration can be given to the effective use of this funding on an on-going basis from 2018/19.
3. In addition, we are amending the details of the £250k pilot Communities Fund. We propose that bids from communities for this fund will be agreed through the locality members against locally determined priorities.
4. If the above receives the consent of Council then the recommendations would be amended as follows:

RECOMMENDATIONS

5. **The Council is RECOMMENDED to:**
 - a. **have regard to the report of the Director of Finance (at Section 3) in approving recommendations b to e below;**
 - b. **(in respect of revenue) approve:**
 - i. **the council tax and precept calculations for 2017/18 set out in section 4.3 and in particular:**
 1. **a precept of £328,022,682;**
 2. **a council tax for band D equivalent properties of £1,345.59;**
 - ii. **a budget for 2017/18 as set out in AMENDED section 4.4;**
 - iii. **a medium term plan for 2017/18 to 2020/21 as set out in AMENDED section 4.1 (which incorporates changes to the existing medium term financial plan as set out in AMENDED section 4.2);**
 - iv. **the use of Dedicated Schools Grant (provisional allocation) for 2017/18 as set out in section 4.7;**
 - v. **virement arrangements to operate within the approved budget for 2017/18 as set out in section 4.8;**

- vi. that any variation as a result of the final Local Government Finance settlement is dealt with through a transfer to/from balances.
- c. (in respect of treasury management) approve:
- i. the Treasury Management Strategy Statement and Annual Investment Strategy for 2017/18 as set out in section 4.5;
 - ii. the continued delegation of authority to withdraw or advance additional funds to/from external fund managers to the Treasury Management Strategy Team;
 - iii. that any further changes required to the 2017/18 strategy be delegated to the Chief Finance Officer in consultation with the Leader of the Council and the Cabinet Member for Finance;
 - iv. the Prudential Indicators as set out in Appendix A of section 4.5
 - v. the Minimum Revenue Provision Methodology Statement as set out in Appendix B of section 4.5;
 - vi. the Specified Investment and Non Specified Investment Instruments as set out in Appendix C and D of section 4.5;
 - vii. the Treasury Management Policy Statement as set out at Appendix E of section 4.5;
- d. (in respect of balances and reserves) approve:
- i. the Chief Finance Officer's recommended level of balances for 2017/18 as set out in section 4.6.1;
 - ii. the planned level of reserves for 2017/18 to 2020/21 as set out in section 4.6.2;
- e. (in respect of capital) approve:
- i. a Capital Programme for 2016/17 to 2020/21 as set out in section 4.9 including the Highways Structural Maintenance Programme 2017/18 and 2018/19 in section 4.9.1;
 - ii. the Flexible Use of Capital Receipts Policy as set out in section 4.9.4

Ian Hudspeth
Leader of the County Council
13 February 2017

Medium Term Financial Plan 2017/18 - 2020/21

Summary

	INDICATIVE POSITION											
	2017/18			2018/19			2019/20			2020/21		
	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Directorate Budgets												
People	293,700	7,046	300,746	300,746	4,229	304,975	304,975	-1,941	303,034	303,034	6,000	309,034
Communities	109,001	-17,201	91,801	91,801	1,448	93,249	93,249	-112	93,137	93,137	-218	92,919
Resources	7,313	12,502	19,815	19,815	302	20,117	20,117	-462	19,655	19,655	19	19,674
Inflation and Other Adjustments ⁽¹⁾					5,650	5,650	5,650	5,700	11,350	11,350	7,500	18,850
Directorate Budgets	410,014	2,347	412,361	412,361	11,629	423,990	423,990	3,185	427,175	427,175	13,301	440,476
Strategic Measures												
Capital Financing												
Principal	15,534	-7,099	8,435	8,435	1,191	9,626	9,626	776	10,402	10,402	400	10,801
Interest	17,561	-435	17,126	17,126	-945	16,181	16,181	-116	16,065	16,065	36	16,100
Interest on Balances	-5,818	1,045	-4,773	-4,773	-1,080	-5,852	-5,852	-765	-6,617	-6,617	-226	-6,843
Un-Ringfenced Specific Grants	-20,150	925	-19,226	-19,226	9,387	-9,839	-9,839	232	-9,607	-9,607	724	-8,883
Contingency	4,625	-290	4,335	4,335	-116	4,219	4,219	-108	4,111	4,111		4,111
Pensions - Past Service Deficit Funding		830	830	830		830	830		830	830		830
Public Health Saving	-1,250	750	-500	-500	-500	-1,000	-1,000		-1,000	-1,000		-1,000
Total Strategic Measures	10,501	-4,274	6,227	6,227	7,937	14,164	14,164	19	14,183	14,183	933	15,116
Contributions to/from reserves												
General Balances	2,000	2,700	4,700	4,700	-2,700	2,000	2,000		2,000	2,000		2,000
Prudential Borrowing Costs					950	950	950		950	950		950
Capital Rolling Fund Reserve												
Budget Reserve	-7,452	7,519	67	67	5,381	5,448	5,448	-189	5,259	5,259	126	5,385
Directorate Earmarked Reserves	-1,228	1,228										
Business Rates Reserve	-377	410	33	33	461	494	494		494	494		494
Insurance Reserve		-900	-900	-900	1,100	200	200	100	300	300	100	400
Transitional Fund	4,000	-4,000										
Total Contributions to/from reserves	-3,056	6,957	3,901	3,901	5,192	9,093	9,093	-89	9,004	9,004	226	9,230
Transformation Savings					-15,000	-15,000	-15,000		-15,000	-15,000		-15,000
Net Operating Budget	417,460	5,030	422,490	422,490	9,758	432,248	432,248	3,115	435,363	435,363	14,460	449,823

⁽¹⁾ Adjustment for inflation and other items that have not yet been allocated by Directorate.

Medium Term Financial Plan 2017/18 - 2020/21

Financing

	INDICATIVE POSITION											
	2017/18			2018/19			2019/20			2020/21		
	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Net Operating Budget	417,460	5,030	422,490	422,490	9,758	432,248	432,248	3,115	435,363	435,363	14,460	449,823
Funded by:												
Government Grant												
Revenue Support Grant	-39,331	20,666	-18,665	-18,665	12,797	-5,868	-5,868	5,868	0			0
Business Rates Top-up	-37,394	-427	-37,821	-37,821	-1,217	-39,038	-39,038	4,850	-34,188	-34,188	-598	-34,786
Total Government Grant	-76,725	20,239	-56,486	-56,486	11,580	-44,906	-44,906	10,719	-34,188	-34,188	-598	-34,786
Business Rates												
Business Rates local share	-29,886	-1,279	-31,165	-31,165	-899	-32,064	-32,064	-1,004	-33,068	-33,068	-566	-33,634
Collection Fund Surplus/Deficit	2,062	-1,601	461	461	-461	0	0	0	0	0	0	0
Total Business Rates	-27,823	-2,881	-30,704	-30,704	-1,360	-32,064	-32,064	-1,004	-33,068	-33,068	-566	-33,634
Council Tax Surpluses	-7,015	-262	-7,277	-7,277	3,277	-4,000	-4,000	0	-4,000	-4,000	0	-4,000
COUNCIL TAX REQUIREMENT	305,897	22,126	328,023	328,023	23,255	351,277	351,277	12,830	364,107	364,107	13,296	377,403
Council Tax Calculation												
Council Tax Base			243,776			248,652			252,705			256,824
Council Tax (Band D equivalent)			£1,345.59			£1,412.73			£1,440.84			£1,469.50
Increase in Council Tax (precept)			7.2%			7.1%			3.7%			3.7%
Increase in Band D Council Tax			4.99%			4.99%			1.99%			1.99%

Pressures and Savings Summary

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Adult Social Care	5.556	1.461	-7.466	0.000	-0.449
Total New Funding	5.556	1.461	-7.466	0.000	-0.449

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	8.150	1.411	1.300	0.000	10.861
Adult Social Care	0.815	0.193	0.161	0.000	1.169
Public Health					0.000
Fire & Rescue Service and Community Safety	0.115	0.000	0.000	0.000	0.115
Environment & Economy	0.951	0.310	0.670	-0.218	1.713
Corporate Services	1.200	0.000	-0.650	0.000	0.550
Corporate Measures	4.989	-3.101	0.054	0.019	1.961
Total New Pressures	16.220	-1.187	1.535	-0.199	16.369

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	0.671	0.000	0.000	0.000	0.671
Adult Social Care	5.660	5.070	-2.060	0.000	8.670
Public Health	2.500	0.000	0.000	0.000	2.500
Fire & Rescue Service and Community Safety	0.266	0.030	0.090	0.000	0.386
Environment & Economy	0.955	-0.395	0.000	0.000	0.560
Corporate Services	0.400	0.000	0.000	0.000	0.400
Corporate Measures	10.374	-8.831	-1.250	0.000	0.293
Total Changes to Existing MTFP	20.826	-4.126	-3.220	0.000	13.480

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	0.000	0.000	0.000	0.000	0.000
Adult Social Care	-8.777	-2.961	3.410	0.000	-8.328
Public Health	-0.500	-0.500	0.000	0.000	-1.000
Fire & Rescue Service and Community Safety	-0.381	-0.030	-0.090	0.000	-0.501
Environment & Economy	-1.325	1.325	0.000	0.000	0.000
Corporate Services	-0.300	0.300	0.000	0.000	0.000
Corporate Measures	-31.319	5.718	5.831	0.199	-19.571
Total Savings	-42.602	3.852	9.151	0.199	-29.400

Directorate	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
Children, Education and Families	8.821	1.411	1.300	0.000	11.532
Adult Social Care	3.254	3.763	-5.955	0.000	1.062
Public Health	2.000	-0.500	0.000	0.000	1.500
Fire & Rescue Service and Community Safety	0.000	0.000	0.000	0.000	0.000
Environment & Economy	0.581	1.240	0.670	-0.218	2.273
Corporate Services	1.300	0.300	-0.650	0.000	0.950
Corporate Measures	-15.956	-6.214	4.635	0.218	-17.317
Total Budget Changes	0.000	0.000	0.000	0.000	0.000

Children, Education & Families

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18CEF1	SEN Home to School Transport - ongoing pressure from 2016/17 and expected demographic increase in each year.	1.850	0.800	0.800		3.450
18CEF2	Legal Recharges for Social Care - increasing number of cases	0.700				0.700
18CEF3	Looked After Children's Demography - pressure for Corporate Parent responsibilities, including internal and external placements from 2016/17 and expected increase in placements each year.	4.600	1.000	1.000		6.600
18CEF4	Education Services Grant Reduction - change to the profile already included in the MTFP.	0.529	-0.068	-0.500		-0.039
18CEF5	Children's Social Workers Compulsory Accreditation		0.150			0.150
18CEF7	SEND Reform Grant - Expenditure Budget	0.471	-0.471			0.000
	Total New Pressures	8.150	1.411	1.300	0.000	10.861
	Changes to Existing MTFP					
18CEF6	**15EE10 - SEN Home to School Transport - previously agreed saving that is no longer achievable	0.671				0.671
	Total Changes to Existing MTFP	0.671	0.000	0.000	0.000	0.671
	Total CEF Budget Changes	8.821	1.411	1.300	0.000	11.532

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Funding</u>					
18SCS20	Additional Funding from Social Care Precept	3.254	3.763	-7.466		-0.449
18SCS21	Additional Funding from Social Care Grant	2.302	-2.302			0.000
	Total New Funding	5.556	1.461	-7.466	0.000	-0.449
	<u>New Pressures</u>					
18SCS1	Prudential Borrowing Costs (relating to existing borrowing but not previously budgeted for)	0.143				0.143
18SCS2	Mental Health - additional expenditure relating to service users with needs not met through the Outcomes Based Contract. As noted in the 2016/17 Financial Monitoring Reports.	0.400				0.400
18SCS3	Deprivation of Liberty Safeguards - additional pressure to resource on-going responsibilities		0.193	0.161		0.354
18SCS4	Increase contribution to LD Pool to contribute towards the placement cost for service users transitioning from CEF	0.272				0.272
	Total New Pressures	0.815	0.193	0.161	0.000	1.169
	<u>Changes to Existing MTFP</u>					
18SCS5	** 17SCS16 - slippage in Older People's Pooled Budget Panel savings related to the timing of the go-live of Responsible Localities in October 2016	0.750		-0.750		0.000
18SCS6	** 15SCS2 - working with providers to generate efficiencies - saving cannot be achieved because of increased pressure on local care market	0.400				0.400
18SCS7	** 17SCS3 - OCP contract savings - cannot be achieved as would need to replace with more expensive care placements	0.870				0.870

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18SCS8	** 17SCS21 - slippage in the Day Services review saving to reflect the current consultation timescale	0.500	-0.500			0.000
18SCS9	** 17SCS23 - replacing intermediate care beds - difficult to achieve due to pressure on intermediate beds and impact on Delayed Transfers of Care.		1.000			1.000
18SCS10	** 17SCS25 - Dementia Support Service - remove saving as the service will continue as part of the wider offer to carers subject to the outcome of the Carer's consultation in Autumn 2016.			0.400		0.400
18SCS11	** 15SCS8,14SCS8,16SCS18, 14SCS6 and 16SCS19 - £10.000m investment in 2014/15 to help meet increased demand for social care within the Older People's Pooled Budget was originally expected to be a one - off and reduce from 2015/16 onwards. However, this has been more than replaced by new placements so the reduction is not possible.	1.600				1.600
18SCS12	** 17SCS1 - Based on the current level of demand these planned reductions in expenditure within the Older People's Pooled Budget are not likely to be achievable.		1.700	1.700		3.400
18SCS23	** 17SCS17 - Based on current financial modelling of the potential saving from developing a payment by results contract through a Social Impact Bond for learning disability services, the planned saving needs to be deferred to outside of the current MTFP period.		1.000			1.000
18SCS24	Daytime Support Transition	0.350	0.300	-0.650		0.000
18SCS25	Grow, Develop & Build Resilience in External Workforce	0.505	0.505	-1.010		0.000
18SCS26	Transforming Delivery	0.685	1.065	-1.750		0.000
	Total Changes to Existing MTFP	5.660	5.070	-2.060	0.000	8.670

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>Savings</u>					
18SCS13	Additional saving achieved through removing the funding for planned support schemes (peripatetic warden schemes) from 1 April 2016. No further impact on service users beyond the original planned saving.	-0.300				-0.300
18SCS14	Additional potential (and earlier) saving arising from proposals to change carers' grants following consultation in Autumn 2016 but subject to Cabinet approval on 24 January 2016 - links to 17SCS28	-0.586				-0.586
18SCS15	Reduce duplication and overheads by redesigning emergency response and crisis services by combining the Crisis Response Service, the Emergency Carers Support Service and Telecare monitoring and response services. Additional contract saving achieved through tender process for new pathway.	-0.711				-0.711
18SCS16	Additional contract savings achieved through the retendering of the Re-ablement contract in 2016/17	-1.154				-1.154
18SCS17	Further saving from Day Services review following consultation in Autumn 2016 but subject to approval by Cabinet on 24 January 2016.	-0.104	-2.120			-2.224
18SCS19	Use Social Care precept to fund Adult Social Care Pressures	-2.080	-1.273			-3.353
18SCS22	Use of Social Care Grant to fund Demography Pressures	-2.302	2.302			0.000
18SCS27	Use of additional precept to fund one-off expenditure in 18SCS24, 18SCS25 and 18SCS26 above	-1.540	-1.870	3.410		0.000
	Total Savings	-8.777	-2.961	3.410	0.000	-8.328
	Total Adult Social Care Budget Changes	3.254	3.763	-5.955	0.000	1.062

Adult Social Care

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	Use of the Adult Social Care Precept					
18CM5	Replace part of £5m per annum ASC demography	2.698	3.888			6.586
18SCS19	Fund Adult Social Care Pressures	2.080	1.273			3.353
18SCS18	Balance of precept available to fund potential additional expenditure related to future increases in the National Living Wage and other ASC pressures	3.300	3.630	3.410		10.340
18SCS27	Additional precept	1.540	1.870	-3.410		0.000
	ASC Precept per current MTFP	9.618	10.661	0.000	0.000	20.279

Public Health

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>Changes to Existing MTFP</u>					
18PH1	** 15PH1 - More efficient contract negotiations - not achievable in short term due to ring fencing of grant	2.500				2.500
	Total Changes to Existing MTFP	2.500	0.000	0.000	0.000	2.500
	<u>Savings</u>					
18PH2	Public Health - one-off savings in 2017/18 of £0.5m	-0.500	0.500			0.000
18PH3	Ongoing savings of £1.0m from 2018/19 onwards assuming ringfence is removed.		-1.000			-1.000
	Total Savings	-0.500	-0.500	0.000	0.000	-1.000
	Total Public Health Budget Changes	2.000	-0.500	0.000	0.000	1.500

Fire & Rescue Service and Community Safety

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18FRS1	Gypsy & Traveller Service - loss of income from other authorities who have changed their contract arrangements	0.050				0.050
18FRS2	Fire Reform Programme - additional post to manage the requirements of the reform.	0.065				0.065
	Total New Pressures	0.115	0.000	0.000	0.000	0.115
	<u>Changes to Existing MTFP</u>					
18FRS3	** 15SCS43 - Carterton Resources - additional funding due to fallout in 2017/18 but still required	0.216				0.216
18FRS4	** 15SCS28 - Development of Commercial Training Unit (Income Generation)	0.025				0.025
18FRS5	** 15SCS29 - Collaboration Efficiencies - Revenue reductions associated with implementation of Thames Valley Fire Control Service (TVFCS)	0.025				0.025
18FRS6	** 17FRS8 - Fire Cadets - move to self-financing or sponsorship model - work has not started and looking to expand programme to LAC		0.030			0.030
18FRS7	** 17FRS6 - Reduce number of operational Group Manager posts - needs to fully evaluated before implementation			0.090		0.090
	Total Changes to Existing MTFP	0.266	0.030	0.090	0.000	0.386
	<u>Savings</u>					
18FRS8	Vacancy management - Fire & Rescue and Emergency Planning	-0.250				-0.250
18FRS9	Transformational crewing models		-0.010	-0.090		-0.100
18FRS10	Gypsy & Traveller Sites - keep Brent contract	-0.050				-0.050
18FRS11	Fire collaboration (procurement, training & operational alignment)	-0.081	-0.020			-0.101
	Total Savings	-0.381	-0.030	-0.090	0.000	-0.501
	Total Fire & Rescue Service Budget Changes	0.000	0.000	0.000	0.000	0.000

Environment & Economy

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18EE1	Climate Change Levy charge increase - Corporate Estate and Street Lighting			0.120		0.120
18EE2	HWRC - increased contract costs		0.500			0.500
18EE3	HWRC Prudential Borrowing costs - future investment			0.850	-0.018	0.832
18EE4	Phase 2 of Minerals & Waste Plan	0.050	0.050	0.100	-0.200	0.000
18EE5	Oxfordshire Spatial Plan	0.100	-0.100			0.000
18EE6	Investment into OSM to achieve higher income	0.200	0.200	-0.400		0.000
18EE7	Potential pressure arising from redundancy liability should Natural England no longer have funding for 17/18 onwards	0.090	-0.090			0.000
18EE8	Pressures arising from Deregulation Act increasing the level of Service for Definitive Map work.	0.080				0.080
18EE14	Flood Defence Levy	0.011				0.011
18EE15	Additional Grass Cutting activity	0.170				0.170
18EE16	Communities Fund	0.250	-0.250			0.000
	Total New Pressures	0.951	0.310	0.670	-0.218	1.713
	<u>Changes to Existing MTFP</u>					
18EE9	** 17EE6 - Explore further opportunities for generating funding from OCC transport model system.	0.025	0.025			0.050
18EE10	** 15EE28 - Street Lighting - Energy Saving plus reduction in inspection frequencies and cleaning regimes	0.420	-0.420			0.000
18EE11	** 16EE11 - Increase in parking charges not achievable	0.200				0.200
18EE12	** 17EE26 - Prioritising essential Gully emptying work, meaning a reduction in frequency from once every three years to once every four years.	0.160				0.160
18EE17	**17EE25 & 17EE45** - Area Stewardship funding : keep 4 posts for the area stewardship function rather than reducing to 2	0.150				0.150
	Total Changes to Existing MTFP	0.955	-0.395	0.000	0.000	0.560
	<u>Savings</u>					
18EE13	Use S278 Funding on a one-off basis	-1.325	1.325			0.000
	Total Savings	-1.325	1.325	0.000	0.000	0.000
	Total Environment & Economy Budget Changes	0.581	1.240	0.670	-0.218	2.273

Corporate Services - ICT

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18CS1	Data Centre Costs	0.250				0.250
18CS2	Council Infrastructure	0.650		-0.650		0.000
18CS3	Loss of Recharge Income	0.300				0.300
	Total New Pressures	1.200	0.000	-0.650	0.000	0.550
	<u>Changes to Existing MTFP</u>					
18CS4	** 15EE39 - ICT Rationalisation - including implementation of new telephony technology	0.400				0.400
	Total Changes to Existing MTFP	0.400	0.000	0.000	0.000	0.400
	<u>Savings</u>					
18CS5	Charge loss of recharge income to Transition Fund in 2017/18.	-0.300	0.300			0.000
	Total Savings	-0.300	0.300	0.000	0.000	0.000
	Total ICT Budget Changes	1.300	0.300	-0.650	0.000	0.950

Corporate Measures

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	<u>New Pressures</u>					
18CM1	School Related Overheads & Income	1.417	0.088	0.120		1.625
18CM2	Impact of 2017 Rates Revaluation	0.103	0.064	0.068	0.019	0.254
18CM14	Contribution to Balances	2.700	-2.700			0.000
18CM15	Business Rates Top-Up allocation	0.308	-0.092	-0.134		0.082
18CM17	Deficit on Business Rates Collection Fund	0.461	-0.461			0.000
	Total New Pressures	4.989	-3.101	0.054	0.019	1.961
	<u>Changes to Existing MTFP</u>					
18CM3	Transformation Savings	10.374	6.169	-1.250		15.293
18CM4	Reprofile Transformation Savings		-15.000			-15.000
	Total Changes to Existing MTFP	10.374	-8.831	-1.250	0.000	0.293
	<u>Savings</u>					
18CM5	Reduction in demography allocation	-2.698	-3.888			-6.586
18CM6	Review of annual contribution to reserves	-1.950	-3.050			-5.000
18CM7	Strategic Measures	-5.471	0.114	-0.105	0.209	-5.253
18CM8	Increased Taxbase and Council Tax Surplus	-4.759	2.163	-0.871	-0.136	-3.603
18CM9	Apprenticeship Levy will be charged to Schools	-0.820				-0.820
18CM10	Use of Budget Reserve	-7.111	10.382	-0.189	0.126	3.208
18CM11	Social Care Precept	-3.254	-3.763	7.466		0.449
18CM12	Social Care Grant	-2.302	2.302			0.000
18CM13	Other Grant Changes	-0.318	0.526	-0.470		-0.262
18CM16	Saving on Inflation	-0.800				-0.800
18CM18	SEND Reform Grant - income	-0.471	0.471			0.000
18CM19	Contribution from Business Rates Reserve	-0.461	0.461			0.000
18CM20	Business Rates from District Councils	-0.690				-0.690
18CM21	Section 31 Grant for Business Rate Reliefs	-0.214				-0.214
	Total Savings	-31.319	5.718	5.831	0.199	-19.571
	Total Corporate Measures	-15.956	-6.214	4.635	0.218	-17.317

Changes to the Budget Proposals Since January 2017

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
	Position in 24 January Cabinet Report	0.000	0.000	0.000	0.000	0.000
18CM8	Council Tax Surpluses	-0.411	0.411			0.000
18CM17	Deficit on Business Rates Collection Fund	0.461	-0.461			0.000
18CM19	Contribution from the Business Rates Reserve	-0.461	0.461			0.000
18CM20	Business Rates from Districts	-0.690				-0.690
18CM21	Section 31 Grant for Business Rate Reliefs	-0.214				-0.214
18CEF4	Education Services Grant - transitional grant higher than expected.	-0.642				-0.642
18CM18	Special Educational Needs and Disabilities Reform Grant	-0.471	0.471			0.000
18CEF7	Special Educational Needs and Disabilities Reform Grant - Expenditure Budget	0.471	-0.471			0.000
	Additional Funding	-1.957	0.411	0	0	-1.546
18CEF3	Looked After Children's Demography - pressure for Corporate Parent responsibilities, including internal and external placements from 2016/17 and expected increase in placements each year.	0.600				0.600
18EE15	Additional Grass Cutting activity	0.170				0.170
18EE16	Pilot Communities Fund	0.250	-0.250			0.000
18CM7	Contribution to Contingency	0.200				0.200
18CM14	Contribution to Balances	0.700	-0.700			0.000
18EE14	Flood Defence Levy - additional cost	0.011				0.011
18CM10	Use of the Budget Reserve	0.026	0.539			0.565
	Proposed Use of Additional Funding	1.957	-0.411	0.000	0.000	1.546
	TOTAL CHANGES TO BUDGET PROPOSALS	0.000	0.000	0.000	0.000	0.000

Changes to the Budget Proposals Since Council papers published

Reference Number	Description	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	Total All £m
18EE17	Communities **17EE25 & 17EE45** - Area Stewardship funding : keep 4 posts for the area stewardship function rather than reducing to 2	0.150				0.150
18CM7	Strategic Measures Contribution to contingency (was £0.200m reduces contribton to £0.05m)	-0.150				-0.150
	TOTAL CHANGES TO BUDGET PROPOSALS	0.000	0.000	0.000	0.000	0.000

Detailed Revenue Budget 2017/18

February 2017

Revenue Budget 2017/18
Summary

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
People	Expenditure	629,654	4,795	458	-4,751	-3,346	8,848	-28	635,630
	Recharge Income	-11,779	-1,195	0	0	100	0	-410	-13,284
	DSG income (*)	-243,608	-3,873	0	3,537	0	0	665	-243,279
	Grant income	-52,635	11,332	0	792	0	0	1	-40,510
	Other Income	-27,932	-11,478	-4	0	0	0	1,603	-37,811
		293,700	-419	454	-422	-3,246	8,848	1,831	300,746
Communities	Expenditure	195,156	-34,168	1,938	-106	-10,002	3,634	4,126	160,578
	Recharge Income	-64,635	18,925	0	-58	29	-1,759	-2,268	-49,766
	Grant income	-2,421	-310	0	0	0	0	0	-2,731
	Other Income	-19,099	3,152	-183	0	950	-1,100	0	-16,280
		109,001	-12,401	1,755	-164	-9,023	775	1,858	91,801
Resources	Expenditure	24,631	36,945	391	0	-10,899	12,374	3,517	66,959
	Recharge Income	-11,492	-20,955	0	-293	366	626	-7,895	-39,643
	Grant income	-642	0	0	0	0	0	0	-642
	Other Income	-5,184	-1,401	-52	0	-170	0	-52	-6,859
		7,313	14,589	339	-293	-10,703	13,000	-4,430	19,815
Strategic Measures and Contributions to/from Reserves	Expenditure	35,265	-1,769	0	0	16,402	-14,899	0	34,999
	Recharge Income	-4,492	0	0	0	-2,495	3,202	0	-3,785
	Grant income	-20,150	0	0	924	0	0	0	-19,226
	Other Income	-3,176	0	0	0	-87	1,403	0	-1,860
		7,447	-1,769	0	924	13,820	-10,294	0	10,128
Net Operating Budget		417,461	0	2,548	45	-9,152	12,329	-741	422,490

**Revenue Budget 2017/18
Summary**

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
General Government Grant	Grant income	-76,725	0	0	0	0	0	20,239	-56,486
Business Rates from District Councils	Other Income	-27,824	0	0	0	0	0	-2,880	-30,704
Collection Fund Surpluses/Deficits	Other Income	-7,015	0	0	0	0	0	-262	-7,277
COUNCIL TAX REQUIREMENT		305,897	0	2,548	45	-9,152	12,329	16,356	328,023

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	Expenditure	884,706	5,803	2,787	-4,857	-7,845	9,957	7,615	898,166
	Recharge Income	-92,398	-3,225	0	-351	-2,000	2,069	-10,573	-106,478
	DSG income (*)	-243,608	-3,873	0	3,537	0	0	665	-243,279
	Grant income	-152,573	11,022	0	1,716	0	0	20,240	-119,595
	Other Income	-90,230	-9,727	-239	0	693	303	-1,591	-100,791
COUNCIL TAX REQUIREMENT		305,897	0	2,548	45	-9,152	12,329	16,356	328,023

(*) Notes

1. DSG = Dedicated Schools Grant.

2. For CEF further changes will be required to reflect revised pupil numbers and academy conversions.

[References to the "Service and Resource Planning: Service Analysis 2016/17" publication have been added throughout this document to show the movement from 2016/17 to 2017/18.](#)

Draft Revenue Budget 2017/18

People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
CEF1	CEF1	<u>EDUCATION & LEARNING</u>									
CEF1-1	CEF1-1	Management & Central Costs (including admin and support service recharges)	expenditure recharge Income DSG income grant income income	2,854 0 -424 0 0	-131 0 131 0 0	20 0 0 0 0	-180 0 -241 0 0	0 0 0 0 0	0 0 0 0 0	-427 0 0 0 0	2,136 0 -534 0 0
				2,430	0	20	-421	0	0	-427	1,602
CEF1-2	CEF1-2	Additional & Special Educational Needs	expenditure recharge Income DSG income grant income income	33,991 -570 -31,272 0 -644	2,905 -3 -2,958 0 -32	22 0 0 0 0	1,911 0 -1,911 0 0	-250 0 0 0 0	471 0 0 0 0	-37 0 0 0 0	39,013 -573 -36,141 0 -676
				1,505	-88	22	0	-250	471	-37	1,623
CEF1-4	CEF1-4	Education	expenditure recharge Income DSG income grant income income	9,437 -1,140 -4,432 -665 -1,830	1,267 660 -1,823 655 -758	8 0 0 0 0	-2,062 0 1,849 0 0	-984 0 0 0 0	0 0 0 0 0	-1,548 7 0 0 1,537	6,118 -473 -4,406 -10 -1,051
				1,370	1	8	-213	-984	0	-4	178
CEF1-5	CEF1-5	School Organisation & Planning (Including Home to School Transport recharge)	expenditure recharge Income DSG income grant income income	19,781 -113 -4,044 0 0	308 -288 -59 0 0	9 0 0 0 0	-63 0 61 0 0	-681 0 0 0 0	2,521 0 0 0 0	312 0 0 0 0	22,187 -401 -4,042 0 0
				15,624	-39	9	-2	-681	2,521	312	17,744
		SUBTOTAL EDUCATION & LEARNING		20,929	-126	59	-636	-1,915	2,992	-156	21,147

Draft Revenue Budget 2017/18

People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
CEF2	CEF2	<u>CHILDREN'S SOCIAL CARE</u>									
CEF2-1	CEF2-1	Management & Central Costs (including admin and support service recharges)	expenditure recharge Income DSG income grant income income	5,290 -37 0 0 0	-845 0 0 0 0	34 0 0 0 0	180 0 0 0 0	0 0 0 0 0	700 0 0 0 0	973 0 0 0 0	6,332 -37 0 0 0
				5,253	-845	34	180	0	700	973	6,295
CEF2-3	CEF2-3	Social Care	expenditure recharge Income DSG income grant income income	25,678 -369 -1,352 -1,207 -301	2,103 -2,432 1,352 21 0	102 0 0 0 0	0 0 0 0 0	-238 0 0 0 0	4,100 0 0 0 0	-6,881 0 0 0 0	24,864 -2,801 0 -1,186 -301
				22,449	1,044	102	0	-238	4,100	-6,881	20,576
CEF2-4	-	Locality & Community Support Service	expenditure recharge Income DSG income grant income income	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	1,297 0 0 0 0	1,297 0 0 0 0
				0	0	0	0	0	0	1,297	1,297
CEF2-5	-	Family Support Service	expenditure recharge Income DSG income grant income income	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	11,822 -458 0 0 0	11,822 -458 0 0 0
				0	0	0	0	0	0	11,364	11,364
CEF2-6	-	Education, Employment & Training	expenditure recharge Income DSG income grant income income	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	1,725 0 0 0 -950	1,725 0 0 0 -950
				0	0	0	0	0	0	775	775

Draft Revenue Budget 2017/18

People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
CEF2-7	CEF2-7	Early Intervention	expenditure	16,744	-954	87	0	-4,200	0	-11,677	0
			recharge Income	-53	12	0	0	0	0	41	0
			DSG income	-2,165	1,500	0	0	0	0	665	0
			grant income	0	0	0	0	0	0	0	0
			income	-374	-606	0	0	0	0	980	0
				14,152	-48	87	0	-4,200	0	-9,991	0
		SUBTOTAL CHILDREN'S SOCIAL CARE		41,854	151	223	180	-4,438	4,800	-2,463	40,307
CEF3	CEF3	<u>CHILDREN'S SOCIAL CARE</u>									
		<u>COUNTYWIDE SERVICES</u>									
CEF3-2	CEF3-2	Corporate Parenting	expenditure	17,659	105	98	0	238	500	3,135	21,735
			recharge Income	-60	0	0	0	0	0	0	-60
			DSG income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-48	0	0	0	0	0	0	-48
				17,551	105	98	0	238	500	3,135	21,627
CEF3-3	CEF3-3	Safeguarding	expenditure	1,809	33	15	0	0	0	45	1,902
			recharge Income	-53	0	0	0	0	0	0	-53
			DSG income	-64	0	0	0	0	0	0	-64
			grant income	0	0	0	0	0	0	0	0
			income	-94	0	0	0	0	0	0	-94
				1,598	33	15	0	0	0	45	1,691
CEF3-4	CEF3-4	Services for Disabled Children	expenditure	7,286	48	21	0	-250	0	-37	7,068
			recharge Income	-10	0	0	0	0	0	0	-10
			DSG income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				7,276	48	21	0	-250	0	-37	7,058
CEF3-5	CEF3-5	Youth Offending Service	expenditure	1,276	-13	10	0	0	0	-64	1,209
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	0	0	0	0	0	0	0	0
			grant income	-536	-15	0	0	0	0	1	-550
			income	-314	28	0	0	0	0	36	-250
				426	0	10	0	0	0	-27	409
		SUBTOTAL CHILDREN'S SOCIAL CARE		26,851	186	144	0	-12	500	3,116	30,785
		COUNTYWIDE SERVICES									

Draft Revenue Budget 2017/18
People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
CEF4	CEF4	<u>SCHOOLS</u>									
CEF4-1	CEF4-1	Delegated Budgets	expenditure	207,990	4,052	0	-12,944	0	0	0	199,098
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-167,494	-4,052	0	12,944	0	0	0	-158,602
			grant income	-18,101	10,671	0	0	0	0	0	-7,430
			income	-22,395	-10,671	0	0	0	0	0	-33,066
				0	0	0	0	0	0	0	0
CEF4-2	CEF4-2	Early Years Single Funding Formula (Nursery Education Funding)	expenditure	25,027	-281	0	8,815	0	0	0	33,561
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-25,027	281	0	-8,815	0	0	0	-33,561
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
CEF4-3	CEF4-3	Non-Delegated Schools Costs	expenditure	1,061	0	0	-51	0	0	0	1,010
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-618	0	0	-42	0	0	0	-660
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				443	0	0	-93	0	0	0	350
CEF4-4	CEF4-4	Schools Support Service Recharges	expenditure	5,149	-1,755	0	-357	0	0	0	3,037
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-5,149	1,755	0	344	0	0	0	-3,050
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	0	0	-13	0	0	0	-13
CEF4-5	CEF4-5	Capitalised Repairs & Maintenance	expenditure	1,567	0	0	0	0	0	0	1,567
			recharge Income	0	0	0	0	0	0	0	0
			DSG income	-1,567	0	0	0	0	0	0	-1,567
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
		SUBTOTAL SCHOOLS		443	0	0	-106	0	0	0	337

Draft Revenue Budget 2017/18

People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
CEF5	CEF5	<u>CHILDREN, EDUCATION & FAMILIES</u> <u>(CEF) CENTRAL COSTS</u>									
CEF5-1	CEF5-1	Management, Admin & Central Support Service Recharges	expenditure recharge Income DSG income grant income income	545 0 0 0 0	-202 0 0 0 0	4 0 0 0 0	0 0 -476 0 0	199 0 0 0 0	0 0 0 0 0	-9 0 0 0 0	537 0 -476 0 0
				545	-202	4	-476	199	0	-9	61
CEF5-2	CEF5-2	Premature Retirement Compensation (PRC)	expenditure recharge Income DSG income grant income income	3,860 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	3,860 0 0 0 0
				3,860	0	0	0	0	0	0	3,860
CEF5-3	CEF5-3	Joint Commissioning Recharge	expenditure recharge Income DSG income grant income income	1,255 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 -176 0 0	-250 0 0 0 0	0 0 0 0 0	0 0 0 0 0	1,005 0 -176 0 0
				1,255	0	0	-176	-250	0	0	829
		SUBTOTAL CEF CENTRAL COSTS		5,660	-202	4	-652	-51	0	-9	4,750
			expenditure recharge Income DSG income grant income income	388,259 -2,405 -243,608 -20,509 -26,000	6,640 -2,051 -3,873 11,332 -12,039	430 0 0 0 0	-4,751 0 3,537 0 0	-6,416 0 0 0 0	8,292 0 0 0 0	-1,371 -410 665 1 1,603	391,083 -4,866 -243,279 -9,176 -36,436
		BUDGET CONTROLLABLE BY DIRECTORATE		95,737	9	430	-1,214	-6,416	8,292	488	97,326

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People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
		Non Negotiable Support Service Recharge	support service recharge expenditure	10,859	0	0	0	0	0	360	11,219
			support service recharge income	0	0	0	0	0	0	0	0
			DSG income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGE		10,859	0	0	0	0	0	360	11,219
			expenditure	399,118	6,640	430	-4,751	-6,416	8,292	-1,011	402,302
			recharge income	-2,405	-2,051	0	0	0	0	-410	-4,866
			DSG income	-243,608	-3,873	0	3,537	0	0	665	-243,279
			grant income	-20,509	11,332	0	0	0	0	1	-9,176
			income	-26,000	-12,039	0	0	0	0	1,603	-36,436
		DIRECTORATE TOTAL		106,596	9	430	-1,214	-6,416	8,292	848	108,545

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People

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
SCS1	SCS1	ADULT SOCIAL CARE									
SCS1-1		<u>Pooled Budget Contributions</u>									
SCS1-1A		Older People	Expenditure	66,922	7,888	24	0	-2,628	1,408	48	73,662
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				66,922	7,888	24	0	-2,628	1,408	48	73,662
SCS1-1B		Physical Disabilities	Expenditure	882	11,118	-132	0	0	0	-74	11,794
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				882	11,118	-132	0	0	0	-74	11,794
SCS1-1C		Learning Disabilities	Expenditure	0	68,245	1	0	350	272	0	68,868
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	68,245	1	0	350	272	0	68,868
SCS1-1D		Mental Health	Expenditure	0	8,975	0	0	0	400	0	9,375
SCS1-1E			Recharge Income	0	0	0	0	0	0	0	0
			income	0	-51	0	0	0	0	0	-51
				0	8,924	0	0	0	400	0	9,324
		Subtotal Pooled Budget Contributions		67,804	96,175	-107	0	-2,278	2,080	-26	163,648
SCS1-2		Adult Protection & Mental Capacity									
SCS1-2		Including: Safeguarding,	Expenditure	76,596	-73,118	26	0	-585	0	0	2,919
A to E		Deprivation of Liberty Standards,	Recharge Income	-4,550	4,286	0	0	0	0	0	-264
		Emergency Duty Team	income	-20	-10	0	0	0	0	0	-30
				72,026	-68,842	26	0	-585	0	0	2,625
		Adult Protection & Mental Capacity		72,026	-68,842	26	0	-585	0	0	2,625
SCS1-3		Provider & Support Services									
SCS1-3A to		Including: Money Management,	Expenditure	8,993	243	72	0	0	0	-5	9,303
SCS1-3H		Shared Lives, Employment Services,	Recharge Income	0	-6,778	0	0	0	0	0	-6,778
		Daytime Support Services	income	-53	-808	-4	0	0	0	0	-865
				8,940	-7,343	68	0	0	0	-5	1,660
		Subtotal Provider & Support Services		8,940	-7,343	68	0	0	0	-5	1,660

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Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
SCS1-4		Domestic Violence									
		Domestic Violence	Expenditure	15,650	-15,212	0	0	0	0	200	638
			Recharge Income	-2,083	2,083	0	0	0	0	0	0
			Grant income	0	0	0	0	0	0	0	0
			income	-1,268	1,268	0	0	0	0	0	0
				12,299	-11,861	0	0	0	0	200	638
		Subtotal Domestic Violence		12,299	-11,861	0	0	0	0	200	638
SCS1-5		Housing Related Support									
SCS1-5A		Including: Housing Support, Drugs and Alcohol	Expenditure	11,925	-9,442	0	0	-500	0	-200	1,783
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				11,925	-9,442	0	0	-500	0	-200	1,783
		Subtotal Housing Related Support		11,925	-9,442	0	0	-500	0	-200	1,783
SCS1-6		Other Funding									
		including: ASC Precept	Expenditure	119	2,136	0	0	6,364	-1,524	3	7,098
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				119	2,136	0	0	6,364	-1,524	3	7,098
		Subtotal Other Funding		119	2,136	0	0	6,364	-1,524	3	7,098
SCS1-7		Adult Social Care Recharges									
SCS1-8			Expenditure	0	137	0	0	0	0	63	200
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				0	137	0	0	0	0	63	200
		Subtotal Adult Social Care Recharges		0	137	0	0	0	0	63	200
		ADULT SOCIAL CARE		173,113	960	-13	0	3,001	556	35	177,652

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Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
SCS2	SCS2	<u>JOINT COMMISSIONING</u>									
SCS2-1 to SCS2-4		Including: Leadership Team, Children & Young People, Adults, Quality, Procurement & Contracts	Expenditure	7,014	-2,815	37	0	69	0	-17	4,288
			Recharge Income	-2,564	1,265	0	0	100	0	0	-1,199
			income	-414	162	0	0	0	0	0	-252
				4,036	-1,388	37	0	169	0	-17	2,837
		TOTAL JOINT COMMISSIONING		4,036	-1,388	37	0	169	0	-17	2,837
			Expenditure	188,101	-1,845	28	0	3,070	556	18	189,928
			Recharge Income	-9,197	856	0	0	100	0	0	-8,241
			Grant income	0	0	0	0	0	0	0	0
			Income	-1,755	561	-4	0	0	0	0	-1,198
		BUDGET CONTROLLABLE BY DIRECTORATE		177,149	-428	24	0	3,170	556	18	180,489
		Non Negotiable Support Service Recharges	support service recharge expenditure	9,955	0	0	0	0	0	1,757	11,712
			support service recharge income	0	0	0	0	0	0	0	0
			Grant income	0	0	0	0	0	0	0	0
			Income	0	0	0	0	0	0	0	0
		TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES		9,955	0	0	0	0	0	1,757	11,712
			Expenditure	198,056	-1,845	28	0	3,070	556	1,775	201,640
			Recharge Income	-9,197	856	0	0	100	0	0	-8,241
			Grant income	0	0	0	0	0	0	0	0
			Income	-1,755	561	-4	0	0	0	0	-1,198
		DIRECTORATE TOTAL		187,104	-428	24	0	3,170	556	1,775	192,201

The Adult Social Care budget is shown using the revised structure due to the extensive restructure that took place during 2016/17.

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Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
PH1	PH1	LA Commissioning Responsibilities - Nationally Defined	Expenditure	18,121	0	0	0	0	0	-498	17,623
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		SUBTOTAL LA COMMISSIONING RESPONSIBILITIES - NATIONALLY DEFINED		18,121	0	0	0	0	0	-498	17,623
PH2	PH2	LA Commissioning Responsibilities - Locally defined	expenditure	13,688	0	0	0	0	0	-294	13,394
			recharge income	-177	0	0	0	0	0	0	-177
			grant income	0	0	0	0	0	0	0	0
			income	-177	0	0	0	0	0	0	-177
		SUBTOTAL LA COMMISSIONING RESPONSIBILITIES - LOCALLY DEFINED		13,334	0	0	0	0	0	-294	13,040
PH3	PH3	Public Health Recharges	expenditure	99	572	0	0	0	0	0	671
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		SUBTOTAL PUBLIC HEALTH RECHARGES		99	572	0	0	0	0	0	671
PH4	PH4	Grant Income	expenditure	0	0	0	0	0	0	0	0
			recharge income	0	0	0	0	0	0	0	0
			grant income	-32,126	0	0	792	0	0	0	-31,334
			income	0	0	0	0	0	0	0	0
		SUBTOTAL GRANT INCOME		-32,126	0	0	792	0	0	0	-31,334
			expenditure	31,908	572	0	0	0	0	-792	31,688
			recharge income	-177	0	0	0	0	0	0	-177
			grant income	-32,126	0	0	792	0	0	0	-31,334
			income	-177	0	0	0	0	0	0	-177
		BUDGET CONTROLLABLE BY DIRECTORATE		-572	572	0	792	0	0	-792	0
			support service recharge expenditure	572	-572	0	0	0	0	0	0
			PH grant income	0	0	0	0	0	0	0	0
		TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES		572	-572	0	0	0	0	0	0
			Expenditure	32,480	0	0	0	0	0	-792	31,688
			Recharge Income	-177	0	0	0	0	0	0	-177
			Grant Income	-32,126	0	0	792	0	0	0	-31,334
			Income	-177	0	0	0	0	0	0	-177
		DIRECTORATE TOTAL		0	0	0	792	0	0	-792	0

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Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
EE1	EE1	<u>STRATEGY & INFRASTRUCTURE</u>									
EE1-1 to EE1-5	EE1-1 to EE1-4	Strategy & Infrastructure	expenditure recharge income grant income income	9,736 -851 -635 -3,473	-1,771 467 635 284	59 0 0 -10	-1 0 0 0	-461 0 0 265	375 0 0 -1,325	-5 0 0 0	7,932 -384 0 -4,259
				4,777	-385	49	-1	-196	-950	-5	3,289
EE1-6	EE1-6	Local Enterprise Partnership	expenditure recharge income grant income income	750 0 -750 0	1,368 -314 -635 -83	0 0 0 0	0 0 0 0	-50 0 0 0	0 0 0 0	0 0 0 0	2,068 -314 -1,385 -83
				0	336	0	0	-50	0	0	286
EE1-7	EE1-5	Flood Defence Levy	expenditure recharge income grant income income	541 0 0 0	-541 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				541	-541	0	0	0	0	0	0
		SUBTOTAL STRATEGY & INFRASTRUCTURE		5,318	-590	49	-1	-246	-950	-5	3,575
EE2	EE2	<u>COMMERCIAL SERVICES</u>									
EE2-1	EE2-1	Commercial Services Management	expenditure recharge income grant income income	-905 0 0 -95	-1 0 0 95	5 0 0 0	0 0 0 0	-2,651 0 0 0	0 0 0 0	-111 0 0 0	-3,663 0 0 0
EE2-1	EE2-1	Commercial Services Management		-1,000	94	5	0	-2,651	0	-111	-3,663
EE2-2	EE2-2	Property & Procurement									
EE2-21	EE2-21	Property & Procurement Management	expenditure recharge income grant income income	334 0 0 0	0 0 0 0	2 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	-22 0 0 0	314 0 0 0
				334	0	2	0	0	0	-22	314
EE2-22	EE2-22	Property & Facilities Management	expenditure recharge income grant income income	27,864 -9,819 0 -679	-48 457 0 2	191 0 0 -1	-106 -58 0 0	-3,870 29 0 -85	83 91 0 0	-341 119 0 0	23,773 -9,181 0 -763
				17,366	411	190	-164	-3,926	174	-222	13,829

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Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
EE2-23	EE2-23	Property Programme Office	expenditure	536	0	10	0	-190	0	0	356
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				536	0	10	0	-190	0	0	356
EE2-2	EE2-2	Subtotal Property & Procurement		18,236	411	202	-164	-4,116	174	-244	14,499
EE2-3	EE2-3	Network & Asset Management									
EE2-31 to EE2-34	EE2-31 to EE2-34	Network & Asset Management	expenditure	11,573	654	350	0	-655	431	0	12,353
			recharge income	-752	72	0	0	0	0	0	-680
			grant income	0	0	0	0	0	0	0	0
			income	-1,303	20	-24	0	0	0	0	-1,307
				9,518	746	326	0	-655	431	0	10,366
EE2-35	EE2-35	Countryside & Records	expenditure	2,222	-129	12	0	0	170	0	2,275
			recharge income	-5	-4	0	0	0	0	0	-9
			grant income	-242	0	0	0	0	0	0	-242
			income	-195	0	-2	0	0	0	0	-197
				1,780	-133	10	0	0	170	0	1,827
EE2-36	EE2-36	On/Off Street Parking and Park & Rides	expenditure	6,064	0	5	0	0	31	1	6,101
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-6,064	0	-121	0	-100	200	0	-6,085
				0	0	-116	0	-100	231	1	16
EE2-3	EE2-3	Subtotal Network & Asset Management		11,298	613	220	0	-755	832	1	12,209
EE2-4	EE2-4	Delivery	expenditure	7,736	-149	0	0	-175	330	-5	7,737
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-217	147	0	0	0	0	0	-70
EE2-4	EE2-4	Subtotal Delivery		7,519	-2	0	0	-175	330	-5	7,667

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Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
EE2-5	EE2-5	Highways, Transport & Waste									
EE2-51A	EE2-51A	Waste Management	expenditure	26,698	-1,085	504	0	945	-11	2	27,053
			recharge income	0	0	0	0	0	0	0	0
			grant income	0	0	0	0	0	0	0	0
			income	-1,155	1,025	-2	0	-150	0	0	-282
				25,543	-60	502	0	795	-11	2	26,771
EE2-51B	EE2-51B	Supported Transport (including Integrated Transport Unit)	expenditure	30,148	1,115	599	1	-2,348	1,850	7	31,372
			recharge income	-17,178	59	0	0	0	-1,850	-315	-19,284
			grant income	-794	-310	0	0	0	0	0	-1,104
			income	-665	-1,057	-12	0	1,045	0	0	-689
				11,511	-193	587	1	-1,303	0	-308	10,295
EE2-52	EE2-52	H&T Contract & Performance Mgt	expenditure	1,691	251	6	0	-118	0	0	1,830
			recharge income	-35	-13	0	0	0	0	0	-48
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				1,656	238	6	0	-118	0	0	1,782
EE2-53	EE2-53	Area Stewards	expenditure	1,947	-345	15	0	0	400	0	2,017
			recharge income	-15	0	0	0	0	0	0	-15
			grant income	0	0	0	0	0	0	0	0
			income	0	-21	0	0	0	0	0	-21
				1,932	-366	15	0	0	400	0	1,981
EE2-5	EE2-5	Subtotal Highways, Transport & Waste		40,642	-381	1,110	1	-626	389	-306	40,829
EE2-6	EE2-6	Major Infrastructure Delivery	expenditure	235	925	12	0	0	0	0	1,172
			recharge income	-133	-776	0	0	0	0	0	-909
			grant income	0	0	0	0	0	0	0	0
			income	-150	-91	0	0	0	0	0	-241
EE2-6	EE2-6	Subtotal Major Infrastructure Delivery		-48	58	12	0	0	0	0	22
		SUBTOTAL COMMERCIAL SERVICES		76,647	793	1,549	-163	-8,323	1,725	-665	71,563

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Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
EE3	EE3	<u>OXFORDSHIRE CUSTOMER SERVICES</u>									
EE3-1	EE3-1	Management Team (Moved to CEO7)	expenditure recharge income grant income income	442 0 0 0	-442 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
EE3-2	EE3-2	Education Support Services (Moved to CEO7)	expenditure recharge income grant income income	442 2,595 -2,750 0 -397	-442 -2,595 2,750 0 397	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
EE3-3	EE3-3	ICT (Moved to CEO7)	expenditure recharge income grant income income	-552 13,690 -2,711 0 -1,127	552 -13,690 2,711 0 1,127	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
EE3-4	EE3-4	Business Development (Moved to CEO7)	expenditure recharge income grant income income	9,852 3,100 -491 0 0	-9,852 -3,100 491 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
EE3-5	EE3-5	Customer Service Centre (Moved to CEO7)	expenditure recharge income grant income income	2,609 2,521 -811 0 -265	-2,609 -2,521 811 0 265	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
EE3-6	EE3-6	Cultural Services (Moved to CEO7)	expenditure recharge income grant income income	1,445 8,114 -78 0 -1,041	-1,445 -8,114 78 0 1,041	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
				6,995	-6,995	0	0	0	0	0	0
		SUBTOTAL OXFORDSHIRE CUSTOMER SERVICES		20,791	-20,791	0	0	0	0	0	0

Draft Revenue Budget 2017/18
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
			expenditure	157,632	-30,218	1,770	-106	-9,573	3,659	-474	122,690
			recharge income	-35,629	6,789	0	-58	29	-1,759	-196	-30,824
			grant income	-2,421	-310	0	0	0	0	0	-2,731
			income	-16,826	3,151	-172	0	975	-1,125	0	-13,997
		BUDGET CONTROLLABLE BY DIRECTORATE		102,756	-20,588	1,598	-164	-8,569	775	-670	75,138
		Non Negotiable Support Service Recharges	support service recharge expenditure	9,458	-3,949	0	0	0	0	3,990	9,499
			support service recharge income	-29,002	12,136	0	0	0	0	-2,072	-18,938
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES		-19,544	8,187	0	0	0	0	1,918	-9,439
			Expenditure	167,090	-34,167	1,770	-106	-9,573	3,659	3,516	132,189
			Recharge Income	-64,631	18,925	0	-58	29	-1,759	-2,268	-49,762
			Grant income	-2,421	-310	0	0	0	0	0	-2,731
			Income	-16,826	3,151	-172	0	975	-1,125	0	-13,997
		DIRECTORATE TOTAL		83,212	-12,401	1,598	-164	-8,569	775	1,248	65,699

Draft Revenue Budget 2017/18
Communities

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
SCS3	SCS3-1	<u>FIRE & RESCUE SERVICE and COMMUNITY SAFETY</u>									
SCS3-1	SCS3-1	Fire and Rescue Service	Expenditure	22,899	-102	150	0	-429	25	44	22,587
			Recharge Income	-4	0	0	0	0	0	0	-4
			income	-929	102	-7	0	-25	25	0	-834
				21,966	0	143	0	-454	50	44	21,749
SCS3-2	SCS3-2	Emergency Planning	Expenditure	258	0	2	0	0	-50	1	211
			Recharge Income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
				258	0	2	0	0	-50	1	211
SCS3-3	SCS3-3	Gypsy & Traveller Services	Expenditure	962	101	3	0	0	0	7	1,073
			Recharge Income	0	0	0	0	0	0	0	0
			income	-1,054	-101	-3	0	0	0	0	-1,158
				-92	0	0	0	0	0	7	-85
SCS3-4	SCS3-4	Trading Standards	Expenditure	1,621	0	13	0	0	0	74	1,708
			Recharge Income	0	0	0	0	0	0	0	0
			income	-290	0	-1	0	0	0	0	-291
				1,331	0	12	0	0	0	74	1,417
		TOTAL FIRE & RESCUE SERVICE and COMMUNITY SAFETY		23,463	0	157	0	-454	0	126	23,292
			Expenditure	25,740	-1	168	0	-429	-25	126	25,579
			Recharge Income	-4	0	0	0	0	0	0	-4
			Grant income	0	0	0	0	0	0	0	0
			Income	-2,273	1	-11	0	-25	25	0	-2,283
		BUDGET CONTROLLABLE BY DIRECTORATE		23,463	0	157	0	-454	0	126	23,292

**Draft Revenue Budget 2017/18
Communities**

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17 £000	Permanent Virements Agreed in 2016/17 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Budget Changes £000	New Pressures & Savings £000	Proposed Virements £000	Budget 2017/18 £000
		Non Negotiable Support Service Recharges	support service recharge expenditure	2,326	0	0	0	0	0	484	2,810
			support service recharge income	0	0	0	0	0	0	0	0
			Grant income	0	0	0	0	0	0	0	0
			Income	0	0	0	0	0	0	0	0
		TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES		2,326	0	0	0	0	0	484	2,810
			Expenditure	28,066	-1	168	0	-429	-25	610	28,389
			Recharge Income	-4	0	0	0	0	0	0	-4
			Grant income	0	0	0	0	0	0	0	0
			Income	-2,273	1	-11	0	-25	25	0	-2,283
		DIRECTORATE TOTAL		25,789	0	157	0	-454	0	610	26,102

Draft Revenue Budget 2017/18
Resources

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18	
				£000	£000	£000	£000	£000	£000	£000	£000	
CEO1	CEO1	Corporate Services	expenditure	409	399	2	0	135	0	-1	944	
			recharge income	0	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0	0
				409	399	2	0	135	0	-1	944	
CEO2	CEO2	Human Resources	expenditure	4,903	-689	29	0	80	0	2	4,325	
			recharge income	-1,479	454	0	0	0	0	0	0	-1,025
			income	-104	-38	0	0	0	0	0	0	-142
				3,320	-273	29	0	80	0	2	3,158	
CEO3	CEO3	Corporate Finance & Internal Audit	expenditure	6,624	-135	56	0	-100	0	1	6,446	
			recharge income	-1,239	409	0	-133	0	0	0	0	-963
			income	-1,379	129	0	0	0	0	0	0	-1,250
				4,006	403	56	-133	-100	0	1	4,233	
CEO4	CEO4	Law & Culture	expenditure	8,971	-110	41	0	0	700	-1	9,601	
			recharge income	-2,016	59	0	0	0	-700	0	-2,657	
			grant income	-642	0	0	0	0	0	0	0	-642
			income	-3,701	1	-35	0	-182	0	0	0	-3,917
							2,612	-50	6	0	-182	0
CEO5	CEO5	Policy	expenditure	885	3,816	43	0	-166	0	1	4,579	
			recharge income	-401	1,862	0	0	150	0	0	1,611	
			income	0	-101	-2	0	0	0	0	0	-103
				484	5,577	41	0	-16	0	1	6,087	
CEO6	CEO6	Corporate & Democratic Core	expenditure	1,697	-1,618	0	0	0	0	5	84	
			recharge income	0	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0	0
				1,697	-1,618	0	0	0	0	5	84	
CEO7	EE3	Transformation (Moved from EE3)	expenditure	0	26,687	220	0	-10,848	11,674	134	27,867	
			recharge income	0	-8,575	0	-160	216	1,326	0	-7,193	
			income	0	-1,392	-15	0	12	0	-52	-1,447	
				0	16,720	205	-160	-10,620	13,000	82	19,227	
				23,489	28,350	391	0	-10,899	12,374	141	53,846	
				-5,135	-5,791	0	-293	366	626	0	-10,227	
				-642	0	0	0	0	0	0	-642	
				-5,184	-1,401	-52	0	-170	0	-52	-6,859	
		BUDGET CONTROLLABLE BY DIRECTORATE		12,528	21,158	339	-293	-10,703	13,000	89	36,118	

Draft Revenue Budget 2017/18
Resources

Ref. 2017/18	Ref. 2016/17	Service Area		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
				£000	£000	£000	£000	£000	£000	£000	£000
		Non Negotiable Support Service	support service recharge expenditure	1,142	8,595	0	0	0	0	3,376	13,113
			support service recharge income	-6,357	-15,164	0	0	0	0	-7,895	-29,416
			grant income	0	0	0	0	0	0	0	0
			income	0	0	0	0	0	0	0	0
		TOTAL NON NEGOTIABLE SUPPORT SERVICE RECHARGES		-5,215	-6,569	0	0	0	0	-4,519	-16,303
			expenditure	24,631	36,945	391	0	-10,899	12,374	3,517	66,959
			recharge income	-11,492	-20,955	0	-293	366	626	-7,895	-39,643
			grant income	-642	0	0	0	0	0	0	-642
			income	-5,184	-1,401	-52	0	-170	0	-52	-6,859
		DIRECTORATE TOTAL		7,313	14,589	339	-293	-10,703	13,000	-4,430	19,815

Draft Revenue Budget 2017/18
Strategic Measures

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
<u>CAPITAL FINANCING</u>									
Principal	Expenditure	15,534				85	-7,185		8,434
Interest	Expenditure	17,561				-157	-278		17,126
Net Interest on Balances (split income and expenditure)	Expenditure	600				237	-465		372
	Recharge Income	-3,242				-1,245	1,202		-3,285
	Other income	-3,176				-87	1,403		-1,860
		-5,818	0	0	0	-1,095	2,140	0	-4,773
SUBTOTAL CAPITAL FINANCING		27,277	0	0	0	-1,167	-5,323	0	20,787
Contingency	Expenditure	4,625	-1,776			1,636	-150		4,335
Pensions Past Service Deficit Funding	Expenditure	0				830			830
Recharge to Public Health	Recharge Income	-1,250				-1,250	2,000		-500
Transition Fund	Expenditure	4,000				-4,000			0
<u>CONTRIBUTIONS TO/FROM BALANCES</u>									
General Balances	Expenditure	2,000					2,700		4,700
SUBTOTAL CONTRIBUTIONS TO/FROM BALANCES		2,000	0	0	0	0	2,700	0	4,700
<u>CONTRIBUTIONS TO/FROM RESERVES</u>									
Reserves	Expenditure	-9,055	7			16,821	-8,571		-798
	Other income	0							0
		-9,055	7	0	0	16,821	-8,571	0	-798
Prudential Borrowing costs	Expenditure	0				950	-950		0
SUBTOTAL CONTRIBUTIONS TO/FROM RESERVES		-9,055	7	0	0	17,771	-9,521	0	-798

Draft Revenue Budget 2017/18
Strategic Measures

		Budget 2016/17	Permanent Virements Agreed in 2016/17	Inflation	Function and Funding Changes	Previously Agreed Budget Changes	New Pressures & Savings	Proposed Virements	Budget 2017/18
		£000	£000	£000	£000	£000	£000	£000	£000
<u>UNRINGFENCED SPECIFIC GRANT INCOME</u>	Grant income	-20,150			924				-19,226
TOTAL UNRINGFENCED SPECIFIC GRANT INCOME		-20,150	0	0	924	0	0	0	-19,226
Strategic Measures	Expenditure	35,265	-1,769	0	0	16,402	-14,899	0	34,999
	Recharge Income	-4,492	0	0	0	-2,495	3,202	0	-3,785
	Grant Income	-20,150	0	0	924	0	0	0	-19,226
	Other income	-3,176	0	0	0	-87	1,403	0	-1,860
STRATEGIC MEASURES TOTAL		7,447	-1,769	0	924	13,820	-10,294	0	10,128
<u>COUNCIL TAX COLLECTION FUND SURPLUSES/DEFICITS</u>	Other income	-7,015						-262	-7,277
TOTAL COLLECTION FUND SURPLUSES/DEFICITS		-7,015	0	0	0	0	0	-262	-7,277
<u>BUSINESS RATES FROM DISTRICT COUNCILS</u>	Other income	-29,886						-1,279	-31,165
<u>BUSINESS RATES COLLECTION FUND SURPLUSES/DEFICITS</u>	Other income	2,062						-1,601	461
TOTAL BUSINESS RATES FROM DISTRICT COUNCILS		-27,824	0	0	0	0	0	-2,880	-30,704
<u>GENERAL GOVERNMENT GRANT INCOME</u>									
Revenue Support Grant	Grant income	-39,331						20,666	-18,665
Business Rates Top-Up	Grant income	-37,394						-427	-37,821
TOTAL GENERAL GOVERNMENT GRANT INCOME		-76,725	0	0	0	0	0	20,239	-56,486

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